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Water and Sewer PO Box 330316 • 3071 SW 38 Avenue Miami, Florida 33233-0316 T 305-665-7471

VIA ELECTRONIC CORRESPONDENCE

July 16, 2015

CCN: 59531 File No: 8.DC.20.19 & 82

Chief, Environmental Enforcement Section Environment and Natural Resources Division U.S. Department of Justice P.O. Box 7611 Ben Franklin Station Washington, D.C. 20044-7611 RE: DOJ No. 90-5-1-1-4022/1 Walter.Benjamin.Fisherow@usdoj.gov

Rachael Amy Kamons Environmental Enforcement Section U.S. Department of Justice P.O. Box 7611 Ben Franklin Station Washington, D.C. 20044-7611 Rachael.Kamons@usdoj.gov Chief, Clean Water Enforcement Branch Water Protection Division Attn: Brad Ammons U.S. Environmental Protection Agency, Region 4 61 Forsyth Street, S.W. Atlanta, Georgia 30303 <u>Ammons.Brad@epa.gov</u>

Florida Department of Environmental Protection Southeast District – Suite 200 400 N. Congress Ave. West Palm Beach, FL 33401 Attn: Compliance/Enforcement Section Diane.Pupa@dep.state.fl.us

RE: Consent Decree (Case: No. 1:12-cv-24400-FAM) Reference DOJ Case No. 90-5-1-1-4022/1 Section VI –Specific Capital Improvement Projects, Paragraph 19(i) Section XX-Modification 2015 Request for Modifications of Non-Material Changes to Interim Milestones in CD Appendix D-2

Dear Sir/Madam:

Pursuant to our discussions during our June 18th telephone conference, the Miami-Dade Water and Sewer Department (MDWASD) respectfully request approval of modifications for non-material changes to Appendix D-2 in conformance with Sections VI.19(i) and XX of the above referenced Consent Decree. Attached for your review and approval is a table containing the non-material modifications to certain dates for phased work in Appendix D-2. For ease of identification, the dates highlighted in blue are those for which we are requesting modifications. In addition, the table also illustrates the variance (in days) of the requested modification date to the previously approved interim milestone date.

2015 Request for Modifications of Non-Material Changes to Interim Milestones in CD Appendix D-2 July 16, 2015 Page 2

As discussed on our June 18th call, MDWASD has now completed an evaluation and validation of our entire Consent Decree program. This evaluation included development of detailed schedules at the project level. The validated schedules contain a breakdown of individual design stages (e.g. 30%/60%/90%) as well as preliminary construction schedules for each Consent Decree project. This evaluation resulted in the need to request modifications of the interim milestones in order to meet the construction completion date specified in Appendix D-2.

I certify under penalty of law that this document and all attachments were prepared under my direction or supervision in accordance with a system designed to assure that qualified personnel properly gather and evaluate the information submitted. Based on my inquiry of the person or persons who manage the system, or those persons directly responsible for gathering such information, the information submitted is, to the best of my knowledge and belief, true, accurate and complete. I am aware that there are significant penalties for submitting false information, including the possibility of fine and imprisonment for knowing violations.

Should you have any questions regarding this matter, please call me at (786) 552-8571.

Sincerely,

Juan Of iteaga

Juan Carlos Arteaga, AIA, NCARB, CBO, APA, LEED[®] AP Deputy Director for Regulatory Compliance & Capital Improvements

Attachments: Request for Modifications of Non-Material Changes to Interim Milestones in CD Appendix D-2 Table

ec: Jonathan A. Glogau Special Counsel Chief, Complex Litigation Office of the Attorney General PL-01, The Capitol Tallahassee, FL 32399-1050 850-414-3817 Jon.Glogau@myfloridalegal.com 2015 Request for Modifications of Non-Material Changes to Interim Milestones in CD Appendix D-2 July 16, 2015 Page 3

Florida Department of Environmental Protection Southeast District – Suite 200 400 N. Congress Ave. West Palm Beach, FL 33401 Attn: Compliance/Enforcement Section Jason.Andreotta@dep.state.fl.us Lisa.M.Self@dep.state.fl.us Sed.wastewater@dep.state.fl.us

Mayor Carlos A. Gimenez Miami-Dade County 111 NW First Street 29th Floor Miami, Florida 33128

Lester Sola, Director Miami-Dade Water and Sewer Department 3071 SW 38th Avenue Miami, Florida 33146

Jack Osterholt, Deputy Mayor/Director Miami-Dade Regulatory and Economic Resources 111 NW 1st Street. 29th Floor Miami, FL 33128 Josterholt@miamidade.gov

Robert A. Cuevas, Jr. Miami-Dade County Attorney 111 NW First Street Suite 2810 Miami, Florida 33128

William Bush Associate Regional Counsel U.S. EPA, Region 4 61 Forsyth Street, SW Atlanta, Georgia 30303 Bush.William@epa.gov 2015 Request for Modifications of Non-Material Changes to Interim Milestones in CD Appendix D-2 July 16, 2015 Page 4

William A. Weinischke Senior Trial Attorney Environmental Enforcement Section Environment and Natural Resources Division U.S. Department of Justice P.O. Box 7611 Washington, D.C. 20044 Bill.Weinischke@usdoj.gov 2015 Request for Modifications of Non-Material Changes to Interim Milestones in CD Appendix D-2 July 16, 2015 Page 5

ebc: Douglas L. Yoder Eduardo Vega Bertha Goldenberg Henry Gillman Frances G. Morris Sarah Davis Sherry Negahban Richard O'Rourke Howard Fallon **Robert Fergen** Al Galambos Rod Lovett Manuel Moncholi Dan Edwards Rolando Roque Juan Bedoya Vincent Flick Lee N. Hefty (RER-DERM) Carlos Hernandez (RER-DERM) Rashid Istambouli (RER-DERM) David Haywood (CD PMCM) Abby Diaz (CD PMCM) Cynthia Doyon (CD PMCM)

EPA Interim		Current	Requested	Start	Current	Request
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish
WASD Consen	t Decree Baseline Schedule Revision 0 - May 2015 Update					
1. South Dist	rict WWTP					
1.1 Headwo	orks					
1.1.1	Engineering Design - SD Headworks	1-Oct-15	1-Oct-15	-	26-Apr-16	26-Ap
1.1.2	Permitting - SD Headworks	27-Apr-16	27-Apr-16	-	26-Apr-17	26-Ap
1.1.3	Procurement - SD Headworks	27-Apr-17	27-Apr-17	-	25-Apr-18	25-Ap
1.1.4	Construction - SD Headworks	26-Apr-18	26-Apr-18	-	23-Feb-20	23-Fe
1.2 Oxygen	Production					
1.2.1	Engineering Design - SD Oxygen Production	1-Jan-15	1-Jan-15	-	23-Aug-15	29-Ma
1.2.2	Permitting - SD Oxygen Production	24-Aug-15	30-May-16	(280.00)	22-Aug-16	25-No
1.2.3	Procurement - SD Oxygen Production	23-Aug-16	26-Nov-16	(95.00)	22-Aug-17	22-Au
1.2.4	Construction - SD Oxygen Production	23-Aug-17	23-Aug-17	-	13-Sep-19	13-Se
1.3 Oxygena	ation Trains					
1.3 (2) - Oxy	ygenation Trains - Mixer Upgrades					
1.3.1	Engineering Design - SD Oxygenation Trains Mixer Upgrades	1-Nov-16	1-Nov-16	-	17-Jul-17	17-Jı
1.3.2	Permitting - SD Oxygenation Trains Mixer Upgrades	18-Jul-17	18-Jul-17	-	17-Jul-18	17-Jı
1.3.3	Procurement - SD Oxygenation Trains Mixer Upgrades	18-Jul-18	18-Jul-18	-	17-Jul-19	17-Jı
1.3 (1) - Oxy	genation Trains Structural Rehab					
1.3.4	Construction Train 5 - SD Oxygenation Trains	18-Jul-19	18-Jul-19	-	17-Nov-19	17-No
1.3.5	Construction Train 6 - SD Oxygenation Trains	17-Jul-20	17-Jul-20	-	16-Nov-20	16-No
1.3.6	Construction Train 4 - SD Oxygenation Trains	16-Jul-21	16-Jul-21	-	16-Nov-21	16-No
1.3.7	Construction Train 3 - SD Oxygenation Trains	17-Jul-22	17-Jul-22	-	17-Nov-22	17-No
1.3.8	Construction Train 2 - SD Oxygenation Trains	17-Jul-23	17-Jul-23	-	17-Nov-23	17-No
1.3.9	Construction Train 1 - SD Oxygenation Trains	17-Jul-24	17-Jul-24	-	17-Nov-24	17-No
1.3.10	Construction Train 7 - SD Oxygenation Trains	17-Jul-25	17-Jul-25	-	16-Nov-25	16-No
1.4 Chlorine	Building					
1.4.1	Engineering Design - SD Chlorine Building	1-Dec-18	1-Dec-18	-	10-Apr-19	10-Ap
1.4.2	Permitting - SD Chlorine Building	11-Apr-19	11-Apr-19	-	9-Apr-20	9-Ap
1.4.3	Procurement - SD Chlorine Building	10-Apr-20	10-Apr-20	-	9-Apr-21	9-Ap
1.4.4	Construction - SD Chlorine Building	10-Apr-21	10-Apr-21	-	1-Jun-22	1-Ju
1.5 Effluent	Pump Station					
1.5.1	Engineering Design - SD Effluent Pump Station	1-Sep-16	1-Sep-16	-	10-Jul-17	10-Ju
1.5.2	Permitting - SD Effluent Pump Station	11-Jul-17	11-Jul-17	-	10-Jul-18	10-Ju
1.5.3	Procurement - SD Effluent Pump Station	11-Jul-18	11-Jul-18	-	10-Jul-19	10-Ju
1.5.4	Construction - SD Effluent Pump Station	11-Jul-19	11-Jul-19	-	7-Apr-22	7-Ap
1.6 Gravity	Sludge Thickeners					·
1.6.1	Engineering Design - SD Gravity Sludge Thickeners	1-Jan-18	1-Jan-18	-	18-Aug-18	18-Au
1.6.2	Permitting - SD Gravity Sludge Thickeners	19-Aug-18	19-Aug-18	-	18-Aug-19	18-Au
1.6.3	Procurement - SD Gravity Sludge Thickeners	19-Aug-19	19-Aug-19	-	17-Aug-20	17-Au
1.6.4	Construction - SD Gravity Sludge Thickeners	18-Aug-20	18-Aug-20	-	24-Sep-22	24-Se

sted sh	Finish Variance	Notes
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Variance	
Apr-16	-	
Apr-17	-	
Apr-18	-	
Feb-20	-	
Aay-16	(280.00)	Preliminary engineering design activities were delayed due to the process of procuring a design
Nov-16		consultant. Delays in engineering activities resulted in delays in permitting and procurement.
Aug-17	-	Overlapping/expediting of interim activities planned to complete project in accordance with
Sep-19	-	the final CD milestone date.
-		
-Jul-17	-	
-Jul-18	-	
-Jul-19	-	
Nov-19	-	
Nov-20	-	
Nov-21	-	
Nov-22	-	
Nov-23	-	
Nov-24	-	
Nov-25	-	
Apr-19	-	
Apr-20	-	
Apr-21	-	
Jun-22	-	
-Jul-17	-	
-Jul-18	-	
-Jul-19	-	
Apr-22	-	
Aug-18	-	
Aug-19	-	
Aug-20	-	
Sep-22	-	

EPA Interim		Current	Requested	Start	Current	Requested	Finish
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish	Variance
1.7 Digesters	and Control Building						
1.7.1	Engineering Design - SD Digesters & Control Building	3-Jul-14	3-Jul-14	-	31-Jul-16	31-Jul-16	- Delays in engineering activities resulted in delays in permitting and procurement.
1.7.2	Permitting - SD Digesters & Control Building	27-Jul-14	16-Jun-16	-	26-Jul-15	12-Dec-16	
1.7.3	Procurement - SD Digesters & Control Building	27-Jul-15	13-Dec-16	(505.00)	25-Jul-16	8-Sep-17	(410.00) the final CD milestone date.
1.7.4	Construction - SD Digesters & Control Building	26-Jul-16	9-Sep-17	(410.00)	28-Oct-21	28-Oct-21	-
1.8 Dewaterii	g Facility						
1.8.1	Engineering Design (DCP) - SD Dewatering Facilities	1-Jul-14	1-Mar-15	-	13-Apr-15	16-Mar-16	- This is a design-build project. Preliminary engineering design activities were delayed due to the
1.8.2	Permitting - SD Dewatering Facilities	14-Apr-15	12-Jun-17	-	12-Apr-16	26-Dec-17	(623.00) process of procuring a design consultant. Overlapping/expediting of interim activities planned
1.8.3	Procurement - SD Dewatering Facilities	13-Apr-16	13-Apr-16	-	12-Apr-17	12-Apr-17	- to complete project in accordance with the final CD milestone date.
1.8.4	Construction - SD Dewatering Facilities	13-Apr-17	12-Jun-17	(60.00)	28-Nov-19	28-Nov-19	-
1.9 FOG Rem							
1.9.1	Engineering Design - SD FOG Removal Facility	8-Jul-14	8-Jul-14	-	30-Jun-15	16-Feb-16	(231.00) Preliminary engineering design activities were delayed due to the process of procuring a design
1.9.2	Permitting - SD FOG Removal Facility	1-Jul-15	17-Feb-16	(231.00)	27-Dec-15	15-Jun-16	(171.00) consultant. Delays in engineering activities resulted in delays in permitting and procurement.
1.9.3	Procurement - SD FOG Removal Facility	3-May-15	16-Jun-16	-	1-May-16	12-Dec-16	(225.00) Overlapping/expediting of interim activities planned to complete project in accordance with
1.9.4	Construction - SD FOG Removal Facility	2-May-16	13-Dec-16	(225.00)	7-Dec-17	7-Dec-17	- the final CD milestone date.
1.10 Odor Co	itrol						
1.10.1	Engineering Design - SD Odor Control	1-Dec-18	1-Dec-18	-	27-Jun-19	27-Jun-19	-
1.10.2	Permitting - SD Odor Control	28-Jun-19	28-Jun-19	-	26-Jun-20	26-Jun-20	-
1.10.3	Procurement - SD Odor Control	27-Jun-20	27-Jun-20	-	26-Jun-21	26-Jun-21	-
1.10.4	Construction - SD Odor Control	27-Jun-21	27-Jun-21	-	25-Apr-23	25-Apr-23	-
1.11 General	Electrical						
1.11.1	Engineering Design - SD General Electrical	1-Nov-16	1-Nov-16	-	28-May-17	28-May-17	-
1.11.2	Permitting - SD General Electrical	29-May-17	29-May-17	-	28-May-18	28-May-18	-
1.11.3	Procurement - SD General Electrical	29-May-18	29-May-18	-	28-May-19	28-May-19	-
1.11.4	Construction - SD General Electrical	29-May-19	29-May-19	-	26-Mar-21	26-Mar-21	-
1.12 Chlorine	Contact Chamber Structural Rehab						
1.12.1	Engineering Design - SD Chlorine Contact Chamber Struct. Rehab	1-Aug-16	1-Aug-16	-	8-Apr-17	8-Apr-17	-
1.12.2	Permitting - SD Chlorine Contact Chamber Struct. Rehab	9-Apr-17	9-Apr-17	-	8-Apr-18	8-Apr-18	-
1.12.3	Procurement - SD Chlorine Contact Chamber Struct. Rehab	9-Apr-18	9-Apr-18	-	8-Apr-19	8-Apr-19	-
1.12.4	Construction - SD Chlorine Contact Chamber Struct. Rehab	9-Apr-19	9-Apr-19	-	18-Jun-21	18-Jun-21	-
2. Central Dist	ict WWTP	, . ,		1	1		
2.1 Miscellan	eous Electrical Improvements						
2.1.1	Engineering Design - CD Misc. Elect.Improvements	1-Jan-17	1-Jan-17	-	20-Jun-17	20-Jun-17	-
2.1.2	Permitting - CD Misc. Elect.Improvements	21-Jun-17	21-Jun-17	-	20-Jun-18	20-Jun-18	-
2.1.3	Procurement - CD Misc. Elect.Improvements	21-Jun-18	21-Jun-18	-	20-Jun-19	20-Jun-19	-
2.1.4	Construction - CD Misc. Elect.Improvements	21-Jun-19	21-Jun-19	-	6-Mar-20	6-Mar-20	-
2.2 Building I	nprovements						
2.2.1	Engineering Design - CD Repairs to Various Buildings	1-May-14	1-May-14	-	18-Oct-14	22-Dec-15	- This project has been split into two child projects. The required repairs to other buildings is
2.2.2	Permitting - CD Repairs to Various Buildings	19-Oct-14	19-Oct-14	-	18-Oct-15	20-Apr-16	
2.2.3	Procurement - CD Repairs to Various Buildings	19-Oct-15	19-Oct-15	-	17-Oct-16	17-Oct-16	
2.2.4	Construction - CD Repairs to Various Buildings	18-Oct-16	18-Oct-16	-	6-Sep-17	6-Sep-17	

EPA Interim		Current	Requested	Start	Current	Requested	Finish	
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish	Variance	Notes
	rks/Grit Basin Plant 1							
2.3.1	Engineering Design - CD Headworks/Grit Basin Plant 1	1-Sep-14	6-Oct-14	-	4-Jul-15	5-Jan-16	(185.00)	Preliminary engineering design activities were delayed due to the process of procuring a design
2.3.2	Permitting - CD Headworks/Grit Basin Plant 1	4-Aug-14	6-Jan-16	-	3-Aug-15	4-May-16	(275.00)	consultant. Delays in engineering activities is resulting in delays in permitting and
2.3.3	Procurement - CD Headworks/Grit Basin Plant 1	4-Aug-15	6-Jan-16	(155.00)	2-Aug-16	2-Aug-16		procurement. Overlapping/expediting of interim activities planned to complete project in
2.3.4	Construction - CD Headworks/Grit Basin Plant 1	3-Aug-16	3-Aug-16	-	22-Oct-17	22-Oct-17	-	accordance with the final CD milestone date.
2.4 Headwo	rks/Grit Basin Plant 2		-					
2.4.1	Engineering Design - CD Headworks/Grit Basin Plant 2	1-Sep-14	6-0ct-14	-	2-Oct-15	19-Feb-16	(140.00)	Preliminary engineering design activities were delayed due to the process of procuring a design
2.4.2	Permitting - CD Headworks/Grit Basin Plant 2	4-Mar-15	20-Feb-16	-	2-Mar-16	18-Jun-16	(108.00)	consultant. Delays in engineering activities is resulting in delays in permitting.
2.4.3	Procurement - CD Headworks/Grit Basin Plant 2	3-Mar-16	3-Mar-16	-	2-Mar-17	2-Mar-17		Overlapping/expediting of interim activities planned to complete project in accordance with
2.4.4	Construction - CD Headworks/Grit Basin Plant 2	3-Mar-17	3-Mar-17	-	22-May-18	22-May-18	-	the final CD milestone date.
2.5 Oxygena	tion Trains Plant 1							
2.5.1	Engineering Design - CD Oxygenation Trains Plant 1	1-Jun-14	1-Jun-14	-	2-Sep-14	2-Sep-14	-	Validation of design and construction schedule resulted in delays in construction start dates.
2.5.2	Permitting - CD Oxygenation Trains Plant 1	3-Sep-14	3-Sep-14	-	2-Sep-15	2-Sep-15	-	Completion of construction is currently anticipated to finish ahead of CD compliance date.
2.5.3	Procurement (Mixers) - CD Oxygenation Trains Plant 1	3-Sep-15	3-Sep-15	-	1-Sep-16	1-Sep-16	-	
2.5.4	Structural Rehab Train #2 - CD Oxygenation Trains Plant 1	1-Oct-16	14-Dec-16	(74.00)	14-Apr-17	14-Apr-17	-	
2.5.5	Structural Rehab Train #3 - CD Oxygenation Trains Plant 1	1-0ct-17	15-Dec-17	(75.00)	15-Apr-18	15-Apr-18	-	
	tion Trains Plant 2			. ,	•			
2.6.1	Engineering Design - CD Oxygenation Trains Plant 2	1-Jun-16	1-Jun-16	-	2-Sep-16	2-Sep-16	-	Validation of design and construction schedule resulted in delay of procurement end date.
2.6.2	Permitting - CD Oxygenation Trains Plant 2	3-Sep-16	3-Sep-16	-	2-Sep-17	2-Sep-17	-	Therefore, the delay in procurement end date resulted in delays in construction start dates.
2.6.3	Procurement (Mixers) - CD Oxygenation Trains Plant 2	3-Sep-17	3-Sep-17	-	2-Sep-18	16-Nov-18	(75.00)	Completion of construction is currently anticipated to finish ahead of CD compliance date.
2.6.4	Structural Rehab Train #1 - CD Oxygenation Trains Plant 2	3-Sep-18	16-Dec-18	(104.00)	18-Mar-19	18-Mar-19	-	
2.6.5	Structural Rehab Train #2 - CD Oxygenation Trains Plant 2	1-Oct-19	16-Dec-19	(76.00)	14-Apr-20	14-Apr-20	-	
2.6.6	Structural Rehab Train #3 - CD Oxygenation Trains Plant 2	1-Oct-20	15-Dec-20	(75.00)	15-Apr-21	15-Apr-21	-	
2.6.7	Structural Rehab Train #4 - CD Oxygenation Trains Plant 2	1-Oct-21	16-Dec-21	(76.00)	14-Apr-22	14-Apr-22	-	
2.7 Seconda	ry Clarifiers Plant 1							
2.7.1	Engineering Design - CD Secondary Clarifiers Plant 1	1-Apr-21	1-Apr-21	-	5-Oct-21	5-Oct-21	-	
2.7.2	Permitting - CD Secondary Clarifiers Plant 1	6-Oct-21	6-Oct-21	-	5-Oct-22	5-Oct-22	-	
2.7.3	Procurement - CD Secondary Clarifiers Plant 1	6-Oct-22	6-Oct-22	-	5-Oct-23	5-Oct-23	-	
2.7.4	Construction Clarifiers 1&2 - CD Secondary Clarifiers Plant 1	6-Oct-23	6-Oct-23	-	17-Sep-24	17-Sep-24	-	
2.7.5	Construction Clarifiers 3&4 - CD Secondary Clarifiers Plant 1	18-Sep-24	18-Sep-24	-	31-Aug-25	31-Aug-25	-	
2.7.6	Construction Clarifiers 5&6 - CD Secondary Clarifiers Plant 1	1-Sep-25	1-Sep-25	-	15-Aug-26	15-Aug-26	-	
2.8 Seconda	ry Clarifiers Plant 2							
2.8.1	Engineering Design - CD Secondary Clarifiers Plant 2	1-Jun-16	1-Jun-16	-	5-Dec-16	5-Dec-16	-	
2.8.2	Permitting - CD Secondary Clarifiers Plant 2	6-Dec-16	6-Dec-16	-	5-Dec-17	5-Dec-17	-	
2.8.3	Procurement - CD Secondary Clarifiers Plant 2	6-Dec-17	6-Dec-17	-	5-Dec-18	5-Dec-18	-	
2.8.4	Construction Clarifiers 1&2 - CD Secondary Clarifiers Plant 2	6-Dec-18	6-Dec-18	-	18-Nov-19	18-Nov-19	-	
2.8.5	Construction Clarifiers 3&4 - CD Secondary Clarifiers Plant 2	19-Nov-19	19-Nov-19	-	1-Nov-20	1-Nov-20	-	
2.8.6	Construction Clarifiers 5&6 - CD Secondary Clarifiers Plant 2	2-Nov-20	2-Nov-20	-	15-Oct-21	15-Oct-21	-	
2.8.7	Construction Clarifiers 7&8 - CD Secondary Clarifiers Plant 2	16-Oct-21	16-Oct-21	-	28-Sep-22	28-Sep-22	-	
2.8.8	Construction Clarifiers 9&10 - CD Secondary Clarifiers Plant 2	29-Sep-22	29-Sep-22	-	12-Sep-23	12-Sep-23	-	

EPA Interim		Current	Requested	Start	Current	Request
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish
	ludge PS Plant 1					
2.9.1	Engineering Design - CD Return Sludge PS Plant 1	1-Apr-21	1-Apr-21	-	5-Oct-21	5-00
2.9.2	Permitting - CD Return Sludge PS Plant 1	6-Oct-21	6-Oct-21	-	5-Oct-22	5-00
2.9.3	Procurement - CD Return Sludge PS Plant 1	6-Oct-22	6-Oct-22	-	5-Oct-23	5-00
2.9.4	Construction PS #1 - CD Return Sludge PS Plant 1	6-Oct-23	6-Oct-23	-	17-Sep-24	17-Se
2.9.5	Construction PS #2 - CD Return Sludge PS Plant 1	18-Sep-24	18-Sep-24	-	31-Aug-25	31-Au
2.9.6	Construction PS #3 - CD Return Sludge PS Plant 1	1-Sep-25	1-Sep-25	-	15-Aug-26	15-Au
2.10 Return	Sludge PS Plant 2					
2.10.1	Engineering Design - CD Return Sludge PS Plant 2	1-Jan-17	1-Jan-17	-	5-Dec-16	5-De
2.10.2	Permitting - CD Return Sludge PS Plant 2	6-Dec-16	6-Dec-16	-	5-Dec-17	5-De
2.10.3	Procurement - CD Return Sludge PS Plant 2	6-Dec-17	6-Dec-17	-	5-Dec-18	5-De
2.10.4	Construction PS #1 - CD Return Sludge PS Plant 2	6-Dec-18	6-Dec-18	-	18-Nov-19	18-Nc
2.10.5	Construction PS #2 - CD Return Sludge PS Plant 2	19-Nov-19	19-Nov-19	-	1-Nov-20	1-Nc
2.10.6	Construction PS #3 - CD Return Sludge PS Plant 2	2-Nov-20	2-Nov-20	-	15-Oct-21	15-0
2.10.7	Construction PS #4 - CD Return Sludge PS Plant 2	16-Oct-21	16-Oct-21	-	28-Sep-22	28-Se
2.10.8	Construction PS #5 - CD Return Sludge PS Plant 2	29-Sep-22	29-Sep-22	-	12-Sep-23	12-Se
2.11 Effluen	: Pump Station					
2.11.1	Engineering Design - CD Effluent Pump Station	1-Jan-17	1-Jan-17	-	20-Jun-17	20-Ju
2.11.2	Permitting - CD Effluent Pump Station	21-Jun-17	21-Jun-17	-	20-Jun-18	20-Ju
2.11.3	Procurement - CD Effluent Pump Station	21-Jun-18	21-Jun-18	-	20-Jun-19	20-Ju
2.11.4	Construction - CD Effluent Pump Station	21-Jun-19	21-Jun-19	-	9-May-20	9-Ma
2.12 Gravity	Sludge Thickeners Plant 1				,	
2.12.1	Engineering Design - CD Gravity Sludge Thickeners Plant 1	1-Apr-17	1-Apr-17	-	5-Oct-17	5-00
2.12.2	Permitting - CD Gravity Sludge Thickeners Plant 1	6-Oct-17	6-Oct-17	-	5-Oct-18	5-00
2.12.3	Procurement - CD Gravity Sludge Thickeners Plant 1	6-Oct-18	6-Oct-18	_	5-Oct-19	5-00
2.12.4	Construction - CD Gravity Sludge Thickeners Plant 1	6-Oct-19	6-Oct-19	_	23-Apr-21	23-Ap
	Sludge Thickeners Plant 2					
2.13.1	Engineering Design - CD Gravity Sludge Thickeners Plant 2	1-Oct-15	1-Oct-15	-	5-Apr-16	5-Ap
2.13.2	Permitting - CD Gravity Sludge Thickeners Plant 2	6-Apr-16	6-Apr-17	(365.00)	5-Apr-17	11-De
2.13.3	Procurement - CD Gravity Sludge Thickeners Plant 2	6-Apr-17	6-Apr-16	-	5-Apr-18	5-Ap
2.13.4	Construction - CD Gravity Sludge Thickeners Plant 2	6-Apr-18	6-Apr-18	-	23-Oct-19	23-0
2.14 Digeste		0,10,10	07.01 10		25 000 15	23 0
2.14 Digeste						
2.14.1.1	Engineering Design - CD Digesters Plant 1 Cluster 1	1-May-20	1-May-20	-	4-Nov-20	4-Nc
2.14.1.2	Permitting - CD Digesters Plant 1 Cluster 1	5-Nov-20	5-Nov-20	-	4-Nov-20	4-Nc
2.14.1.2	Procurement - CD Digesters Plant 1 Cluster 1	5-Nov-20	5-Nov-21	-	4-Nov-21 4-Nov-22	4-Nc
2.14.1.3	Construction - CD Digesters Plant 1 Cluster 1	5-Nov-21	5-Nov-21	-	18-Jun-24	18-Ju
2.14.1.4 2.14.2 Clus		5-1107-22	5-1100-22	-	10-JUII-24	10-10
2.14.2 Clus	Engineering Design - CD Digesters Plant 1 Cluster 2	1-Dec-21	1-Dec-21		6-Jun-22	6 10
				-		6-Ju
2.14.2.2	Permitting - CD Digesters Plant 1 Cluster 2	7-Jun-22	7-Jun-22	-	6-Jun-23	6-Ju
2.14.2.3	Procurement - CD Digesters Plant 1 Cluster 2	7-Jun-23	7-Jun-23	-	5-Jun-24	5-Ju
2.14.2.4	Construction - CD Digesters Plant 1 Cluster 2	6-Jun-24	6-Jun-24	-	19-Jan-26	19-Ja

sted	Finish	Netes
h	Variance	Notes
Oct-21	-	
Oct-22	-	
Oct-23	-	
Sep-24	-	
ug-25	-	
Aug-26	-	
Dec-16	-	
Dec-17	-	
Dec-18	-	
lov-19	-	
lov-20	-	
Oct-21	-	
Sep-22	-	
Sep-23	-	
Jun-17	-	
lun-18	-	
lun-19	-	
1ay-20	-	
Oct-17	-	
Oct-18	-	
Oct-19	-	
Apr-21	-	
Apr-16	-	This is a design-build project. As a result, a modification of start and end dates for permitting
Dec-17	(250.00)	are required. Overlapping/expediting of interim activities planned to complete project in
Apr-18	-	accordance with the final CD milestone date.
Oct-19	-	
lov-20	-	
lov-21	-	
lov-22	-	
lun-24	-	
lun-22	-	
lun-23	-	
lun-24	-	
Jan-26	-	

EPA Interim		Current	Requested	Start	Current	Requested	Finish
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish	Variance
2.15 Digesters	•						
2.15.1 Cluste							
2.15.1.1	Engineering Design - CD Digesters Plant 2 Cluster 1	11-Jun-14	11-Jun-14	-	29-Oct-15	29-Oct-15	- Preliminary engineering design activities were delayed due to the process of procuring a design
2.15.1.2	Permitting - CD Digesters Plant 2 Cluster 1	1-Aug-15	30-Sep-15	(60.00)	27-Jan-16	27-Mar-16	(60.00) consultant. Delays in engineering activities is resulting in delays in permitting and
2.15.1.3	Procurement - CD Digesters Plant 2 Cluster 1	28-Jan-16	28-Mar-16	(60.00)	23-Sep-16	23-Sep-16	- procurement. Overlapping/expediting of interim activities planned to complete project in
2.15.1.4	Construction - CD Digesters Plant 2 Cluster 1	24-Sep-16	24-Sep-16	-	18-Nov-17	18-Nov-17	- accordance with the final CD milestone date.
2.15.2 Cluste	r 2						
2.15.2.1	Engineering Design - CD Digesters Plant 2 Cluster 2	10-Jan-18	10-Jan-18	-	7-Dec-18	7-Dec-18	-
2.15.2.2	Permitting - CD Digesters Plant 2 Cluster 2	8-Dec-18	8-Dec-18	-	7-Dec-19	7-Dec-19	-
2.15.2.3	Procurement - CD Digesters Plant 2 Cluster 2	8-Dec-19	8-Dec-19	-	6-Dec-20	6-Dec-20	-
2.15.2.4	Construction - CD Digesters Plant 2 Cluster 2	7-Dec-20	7-Dec-20	-	21-Jul-22	21-Jul-22	-
2.15.3 Cluste	r 3						
2.15.3.1	Engineering Design - CD Digesters Plant 2 Cluster 3	10-Jul-16	10-Jul-16	-	6-Jun-17	6-Jun-17	-
2.15.3.2	Permitting - CD Digesters Plant 2 Cluster 3	7-Jun-17	7-Jun-17	-	6-Jun-18	6-Jun-18	-
2.15.3.3	Procurement - CD Digesters Plant 2 Cluster 3	7-Jun-18	7-Jun-18	-	6-Jun-19	6-Jun-19	-
2.15.3.4	Construction - CD Digesters Plant 2 Cluster 3	7-Jun-19	7-Jun-19	-	18-Jan-21	18-Jan-21	-
2.15.4 Cluste	r 4						
2.15.4.1	Engineering Design - CD Digesters Plant 2 Cluster 4	19-Mar-15	30-Jun-15	-	13-Feb-16	11-Mar-16	(27.00) Preliminary engineering design activities were delayed due to the process of procuring a design
2.15.4.2	Permitting - CD Digesters Plant 2 Cluster 4	14-Feb-16	12-Mar-16	(27.00)	12-Feb-17	12-Feb-17	- consultant. Delays in engineering activities is resulting in delays in permitting.
2.15.4.3	Procurement - CD Digesters Plant 2 Cluster 4	13-Feb-17	13-Feb-17	-	12-Feb-18	12-Feb-18	- Overlapping/expediting of interim activities planned to complete project in accordance with
2.14.4.4	Construction - CD Digesters Plant 2 Cluster 4	13-Feb-18	13-Feb-18	-	28-Sep-19	28-Sep-19	- the final CD milestone date.
2.16 Dewater	ng Building						
2.16.1	Engineering Design - CD Dewatering Building	1-Jun-16	1-Jun-16	-	1-Aug-17	1-Aug-17	-
2.16.2	Permitting - CD Dewatering Building	2-Aug-17	2-Aug-17	-	1-Aug-18	1-Aug-18	-
2.16.3	Procurement - CD Dewatering Building	2-Aug-18	2-Aug-18	-	1-Aug-19	1-Aug-19	-
2.16.4	Construction - CD Dewatering Building	2-Aug-19	2-Aug-19	-	7-Aug-21	7-Aug-21	-
2.17 Chlorina	ion Facilities						
2.17.1	Engineering Design - CD Chlorination Facilities	1-Oct-13	1-Oct-13	-	7-Sep-14	7-Feb-16	- Preliminary engineering design activities were delayed due to the process of procuring a design
2.17.2	Permitting - CD Chlorination Facilities	8-Sep-14	8-Feb-16	-	7-Sep-15	6-Jun-16	(273.00) consultant. Delays in engineering activities is resulting in delays in permitting and
2.17.3	Procurement - CD Chlorination Facilities	8-Sep-15	8-Feb-16	(153.00)	6-Sep-16	6-Sep-16	 procurement. Overlapping/expediting of interim activities planned to complete project in
2.17.4	Construction - CD Chlorination Facilities	7-Sep-16	7-Sep-16	-	29-Sep-17	29-Sep-17	- accordance with the final CD milestone date.
2.18 Odor Cor	ntrol Systems						
2.18.1	Engineering Design - CD Odor Control Systems	1-Oct-16	1-Oct-16	-	17-Jun-17	17-Jun-17	-
2.18.2	Permitting - CD Odor Control Systems	18-Jun-17	18-Jun-17	-	17-Jun-18	17-Jun-18	-
2.18.3	Procurement - CD Odor Control Systems	18-Jun-18	18-Jun-18	-	17-Jun-19	17-Jun-19	-
2.18.4	Construction - CD Odor Control Systems	18-Jun-19	18-Jun-19	-	9-Jul-20	9-Jul-20	-
2.19 Co-Gen I	mprovements						
2.19.1	Engineering Design - CD Co-Gen Improvements	1-May-14	1-May-14	-	17-Aug-15	9-Aug-16	(358.00) Preliminary engineering design activities were delayed due to the process of procuring a design
2.19.2	Permitting - CD Co-Gen Improvements	18-Aug-15	18-Aug-15	-	16-Aug-16	5-Feb-17	(173.00) consultant. Delays in engineering activities is resulting in delays in permitting.
2.19.3	Procurement - CD Co-Gen Improvements	17-Aug-16	17-Aug-16	-	16-Aug-17	16-Aug-17	- Overlapping/expediting of interim activities planned to complete project in accordance with
2.19.4	Construction - CD Co-Gen Improvements	17-Aug-17	17-Aug-17	-	31-Mar-19	31-Mar-19	- the final CD milestone date.

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EPA Interim		Current	Requested	Start	Current	Request
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish
	Unloading Station					
2.20.1	Engineering Design - CD Septage Unloading Station	1-Nov-18	1-Nov-18	-	9-Aug-19	9-Au
2.20.2	Permitting - CD Septage Unloading Station	10-Aug-19	10-Aug-19	-	8-Aug-20	8-Aı
2.20.3	Procurement - CD Septage Unloading Station	9-Aug-20	9-Aug-20	-	8-Aug-21	8-Aı
2.20.4	Construction - CD Septage Unloading Station	9-Aug-21	9-Aug-21	-	3-Jun-22	3-Ju
2.21 Pump S						
2.21.1	Engineering Design - CD Pump Station No. 1	1-Oct-16	1-Oct-16	-	5-Feb-17	5-Fe
2.21.2	Permitting - CD Pump Station No. 1	6-Feb-17	6-Feb-17	-	5-Feb-18	5-Fe
2.21.3	Procurement - CD Pump Station No. 1	6-Feb-18	6-Feb-18	-	5-Feb-19	5-Fe
2.21.4	Construction - CD Pump Station No. 1	6-Feb-19	6-Feb-19	-	23-Oct-19	23-0
2.22 Pump S						
2.22.1	Engineering Design - CD Pump Station No. 2	1-Oct-14	1-Mar-15	-	5-Feb-15	13-Ma
2.22.2	Permitting - CD Pump Station No. 2	6-Feb-15	6-Feb-15	-	5-Feb-16	9-00
2.22.3	Procurement - CD Pump Station No. 2	6-Feb-16	2-Jul-16	(147.00)	4-Feb-17	4-Fe
2.22.4	Construction - CD Pump Station No. 2	5-Feb-17	5-Feb-17	-	22-Oct-17	22-00
	t Process Controls Phase 2					
2.23.1	Engineering Design - CD O2 Plant Process Controls Phase 2	1-Oct-13	1-Oct-13	-	2-Feb-14	2-Fe
2.23.2	Permitting - CD O2 Plant Process Controls Phase 2	3-Feb-14	3-Feb-14	-	2-Feb-15	2-Fe
2.23.3	Procurement - CD O2 Plant Process Controls Phase 2	3-Feb-15	3-Feb-15	-	2-Feb-16	2-Fe
2.23.4	Construction - CD O2 Plant Process Controls Phase 2	3-Feb-16	3-Feb-16	-	9-Mar-17	9-Ma
2.24 Gas Mo	nitoring and Alarms					
2.24.1	Engineering Design - CD Gas Monitoring and Alarms	1-Jan-15	1-Jan-15	-	4-Mar-15	22-00
2.24.2	Permitting - CD Gas Monitoring and Alarms	5-Mar-15	23-Oct-15	-	3-Mar-16	19-Ap
2.24.3	Procurement - CD Gas Monitoring and Alarms	4-Mar-16	20-Apr-16	(47.00)	3-Mar-17	3-Ma
2.24.4	Construction - CD Gas Monitoring and Alarms	4-Mar-17	4-Mar-17	-	19-Sep-17	19-Se
	tion Improvements					
2.25.1	Engineering Design - CD Ventilation Improvements	1-Jan-21	1-Jan-21	-	7-Jul-21	7-Jı
2.25.2	Permitting - CD Ventilation Improvements	8-Jul-21	8-Jul-21	-	7-Jul-22	7-Jı
2.25.3	Procurement - CD Ventilation Improvements	8-Jul-22	8-Jul-22	-	7-Jul-23	7-Ji
2.25.4	Construction - CD Ventilation Improvements	8-Jul-23	8-Jul-23	-	27-Feb-25	27-Fe
2.26 Rehabil	itation of Walkways and Stairways					
2.26.1	Construction - CD Rehab of Walkways & Stairways	1-Oct-13	1-Oct-13	-	27-Sep-27	27-Se
2.27 Oxygen	Production					
2.27.1	Engineering Design - CD Oxygen Production	1-Jan-15	1-Jan-15	-	31-Dec-15	6-Se
2.27.2	Permitting - CD Oxygen Production	1-Jan-16	7-Sep-16	(250.00)	30-Dec-16	5-Ma
2.27.3	Procurement - CD Oxygen Production	31-Dec-16	6-Mar-17	(65.00)	30-Dec-17	30-De
2.27.4	Construction - CD Oxygen Production	31-Dec-17	31-Dec-17	-	30-Dec-19	30-De
2.28 SCADA	RTU Upgrades					
2.28.1	Construction - CD SCADA RTU Upgrades	1-Oct-13	1-Oct-13	-	29-Mar-14	29-Ma
2.29 High St	rength Influent Impact Study					
2.29.1	Engineering Study - CD High Strength Influent Study Impact	12-Feb-13	12-Feb-13	-	24-Jun-14	24-Ju

sted	Finish	Notos
h	Variance	Notes
ug-19	-	
ug-20	-	
ug-21	-	
lun-22	-	
eb-17	-	
eb-18	-	
eb-19	-	
Oct-19	-	
/lar-16	-	Preliminary engineering design activities were delayed due to the process of procuring a design
Oct-16	(247.00)	consultant. Delays in engineering activities is resulting in delays in permitting and
eb-17	-	procurement. Overlapping/expediting of interim activities planned to complete project in
Oct-17	-	accordance with the final CD milestone date.
eb-14	-	
eb-15	-	
eb-16	-	
/lar-17	-	
Oct-15	-	Preliminary engineering design activities were delayed due to the process of procuring a design
Apr-16	(47.00)	
/lar-17	-	procurement. Overlapping/expediting of interim activities planned to complete project in
Sep-17	-	accordance with the final CD milestone date.
Jul-21	-	
Jul-22	-	
Jul-23	-	
eb-25	-	
77		
Sep-27	-	
Sep-16	(250.00)	Preliminary engineering design activities were delayed due to the process of procuring a design
-		consultant. Delays in engineering activities is resulting in delays in permitting and
/lar-17 Dec-17	- (05.00)	procurement. Overlapping/expediting of interim activities planned to complete project in
Dec-19	-	accordance with the final CD milestone date.
/lar-14	-	
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lun-14	-	

EPA Interim		Current	Requested	Start	Current	Requested	Finish	
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish	Variance	Notes
3. North Distr								
	ks and Sludge Degritting & Transfer							
3.1.1	Engineering Design - ND Headworks & Sludge Degritting	20-Mar-13	20-Mar-13	-	19-Sep-14	19-Sep-14	-	Preliminary engineering design activities were delayed due to the process of procuring a design
3.1.2	Permitting - ND Headworks & Sludge Degritting	11-Jul-14	11-Jul-14		5-Sep-15	5-Sep-15	_	consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
3.1.3	Procurement - ND Headworks & Sludge Degritting	1-Oct-14	16-Feb-15		27-Sep-15	3-Dec-15	(67.00	of interim activities planned to complete project in accordance with the final CD milestone
3.1.4	Construction Phase 1: Screens - ND Headworks & Sludge Degritting	1-Oct-15	23-Dec-15		23-Dec-16	23-Dec-16	-	date.
3.1.5	Construction Phase 2: Building Improvements - ND Headworks & Sludge Degritting	1-Oct-15	4-Dec-15		7-Apr-18	7-Apr-18		
	Clarifiers and Odor Control			(/	I			
3.2.1	Engineering Design - ND Primary Clarifiers & Odor Control	1-Nov-15	1-Nov-15	_	2-Jun-16	9-Mar-17	(280.00	Preliminary engineering design activities were delayed due to the process of procuring a design
3.2.2	Permitting - ND Primary Clarifiers & Odor Control	3-Jun-16	10-Mar-17	(280.00)	2-Jun-17	5-Sep-17		consultant. Delays in engineering activities is resulting in delays in permitting and
3.2.3	Procurement - ND Primary Clarifiers & Odor Control	3-Jun-17	6-Sep-17	(95.00)	2-Jun-18	2-Jun-18	-	procurement. Overlapping/expediting of interim activities planned to complete project in
3.3.4	Construction - ND Primary Clarifiers & Odor Control	3-Jun-18	3-Jun-18		18-Apr-21	18-Apr-21	_	accordance with the final CD milestone date.
3.3 Oxygena								
3.3.1	Engineering Design - ND Oxygenation Trains	1-Jan-19	1-Jan-19	_	14-Oct-19	14-Oct-19	_	
3.3.2	Permitting - ND Oxygenation Trains	15-Oct-19	15-Oct-19		13-Oct-20	13-Oct-20	-	
3.3.3	Procurement - ND Oxygenation Trains	14-Oct-20	14-Oct-20		13-Oct-21	13-Oct-21	-	
3.3.4	Construction - ND Oxygenation Trains	14-Oct-21	14-Oct-21	_	17-Jan-24	17-Jan-24	_	
3.4 Oxygen F		1100021	11 000 21		1, 5011 21	1, 5011 21		
3.4.1	Engineering Design - ND Oxygen Production	1-Apr-20	1-Apr-20	-	17-Dec-20	17-Dec-20	-	
3.4.2	Permitting - ND Oxygen Production	18-Dec-20	18-Dec-20		17-Dec-21	17-Dec-21	-	
3.4.3	Procurement - ND Oxygen Production	18 Dec 20	18-Dec-21	-	17-Dec-22	17-Dec-22	-	
3.4.4	Construction - ND Oxygen Production	18 Dec 21	18-Dec-22		12-Jan-24	12-Jan-24	-	
3.5 Seconda		10 Dec 22	10 000 22		12 3011 21	12 3011 2 1		
3.5.1	Engineering Design - ND Secondary Clarifiers	1-Dec-18	1-Dec-18	-	6-Feb-20	12-Nov-20	(280.00	Preliminary engineering design activities were delayed due to the process of procuring a design
3.5.2	Permitting - ND Secondary Clarifiers	7-Feb-20	13-Nov-20		5-Feb-21	11-May-21		consultant. Delays in engineering activities is resulting in delays in permitting.
3.5.3	Procurement - ND Secondary Clarifiers	6-Feb-21	6-Feb-21	, ,	5-Feb-22	5-Feb-22	(55.00	Overlapping/expediting of interim activities planned to complete project in accordance with
3.5.4	Construction - ND Secondary Clarifiers	6-Feb-22	6-Feb-22		24-Aug-27	24-Aug-27		the final CD milestone date.
3.6 Disinfect		010022	010022		247.0627	247/06/27		
3.6.1	Engineering Design - ND Disinfection	1-Feb-17	1-Feb-17	-	6-Apr-17	6-Apr-17	-	
3.6.2	Permitting - ND Disinfection	7-Apr-17	7-Apr-17	-	6-Apr-18	6-Apr-18	-	
3.6.3	Procurement - ND Disinfection	7-Apr-18	7-Apr-18		6-Apr-19	6-Apr-19		
3.6.4	Construction - ND Disinfection	7-Apr-19	7-Apr-19		9-Sep-20	9-Sep-20	-	
3.7 Effluent		770115	770115		5 569 20	5 Sep 20		
3.7.1	Engineering Design - ND Effluent Disposal	1-Dec-15	1-Dec-15	-	12-Sep-16	12-Sep-16		Preliminary engineering design activities were delayed due to the process of procuring a design
3.7.2	Permitting - ND Effluent Disposal	13-Sep-16	13-Sep-16		12-Sep-10 12-Sep-17	27-Dec-19	(836.00	consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
3.7.3	Procurement - ND Effluent Disposal	13-Sep-17	13-Sep-10 13-Sep-17		12-Sep-17 12-Sep-18	7-May-20	•	of interim activities planned to complete project in accordance with the final CD milestone
3.7.3	Construction - ND Effluent Disposal	13-Sep-17	8-May-20		28-Dec-21	28-Dec-21	- (003.00	date.
3.7.4 3.8 Plant Wi		12-26h-10	0-1v1ay-20	(003.00)	20-060-21	20-060-21		
3.8.1	Engineering Design - ND Plant Wide Electrical	21-Apr-14	21-Apr-14	_	20-Jan-17	20-Jan-17	_	
3.8.2	Permitting - ND Plant Wide Electrical	21-Apr-14 21-Jan-17	21-Apr-14 21-Jan-17		20-Jan-17 20-Jan-18	20-Jan-17 20-Jan-18	-	
3.8.2	Procurement - ND Plant Wide Electrical	21-Jan-17 21-Jan-18	21-Jan-17 21-Jan-18		20-Jan-18 20-Jan-19	20-Jan-18 20-Jan-19		
							-	
3.8.4	Construction - ND Plant Wide Electrical	21-Jan-19	21-Jan-19	-	20-Aug-22	20-Aug-22	-	

EPA Interim		Current	Requested	Start	Current	Requested	Finish
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish	Variance
3.9 Flood M	litigation					ĺ	
3.9.1	Engineering Design - ND Flood Mitigation	21-Apr-14	21-Apr-14	-	30-May-15	30-May-15	-
3.9.2	Permitting - ND Flood Mitigation	27-Nov-14	31-May-15	-	26-Nov-15	26-Nov-15	_
3.9.3	Procurement - ND Flood Mitigation	27-Nov-15	, 27-Nov-15	-	25-Nov-16	25-Nov-16	_
3.9.4	Construction - ND Flood Mitigation	26-Nov-16	26-Nov-16	-	13-Aug-17	13-Aug-17	_
3.10 Yard P	iping Replacement						
3.10.1	Engineering Design - ND Yard Piping Replacement	1-Nov-15	10-Apr-16	(161.00)	9-Oct-16	16-Jul-17	(280.00) Preliminary engineering design activities were delayed due to the process of procuring a de
3.10.2	Permitting - ND Yard Piping Replacement	10-Oct-16	17-Jul-17	(280.00)	9-0ct-17		(95.00) consultant. Delays in engineering activities is resulting in delays in permitting and
3.10.3	Procurement - ND Yard Piping Replacement	10-Oct-17	13-Jan-18	(95.00)	9-Oct-18	9-Oct-18	- procurement. Overlapping/expediting of interim activities planned to complete project in
3.10.4	Construction - ND Yard Piping Replacement	10-Oct-18	10-Oct-18	-	4-Dec-21	4-Dec-21	- accordance with the final CD milestone date.
	A RTU Upgrades						
3.11.1	Construction - ND SCADA RTU Upgrades	1-Oct-13	1-0ct-13	-	24-Mar-15	24-Mar-15	_
4. Wastewat	er Collection & Transmission Line	I	I				
	on System I/I Repairs						
4.1.1	Construction - Collection System I/I Repair	1-Oct-13	1-Oct-13	_	27-Sep-27	27-Sep-27	_
	ment Cut FM - Phase 1&2						
4.2.1	Construction - Government Cut FM Phase 1 & 2	1-Oct-12	1-Oct-12	_	30-Sep-13	30-Sep-13	<u>-</u>
	ment Cut FM - Phase 3						
4.3.1	Engineering Design (DCP) - Government Cut FM Phase 3	30-Jan-13	30-Jan-13	-	22-Jan-14	22-Jan-14	_
4.3.2	Permitting - Government Cut FM Phase 3	14-Jul-14	14-Jul-14	_	10-Dec-14	12-Jun-16	-
4.3.3	Procurement - Government Cut FM Phase 3	8-May-14	8-May-14	_	7-May-15	7-May-15	-
4.3.4	Construction - Government Cut FM Phase 3	8-May-15	8-May-15	_	8-Apr-17	8-Apr-17	_
	vade 72 inch PCCP FM Rehabilitation		/ -		- F		
4.4.1	Engineering Design (DCP) - North Dade 72" PCCP FM Rehab	1-Oct-13	1-Oct-13	-	6-Mar-14	6-Mar-14	- This is a design-build project. Validation of design and construction schedule resulted in del
4.4.2	Permitting - North Dade 72" PCCP FM Rehab	4-Oct-14	7-Jul-16	_	6-Mar-15	8-Jul-17	- in construction start dates. Completion of construction is currently anticipated to finish ahe
4.4.3	Procurement - North Dade 72" PCCP FM Rehab	7-Mar-15	7-Mar-15	-	5-Mar-16	5-Mar-16	- of CD compliance date.
4.4.4	Construction - North Dade 72" PCCP FM Rehab	6-Mar-16	9-Jul-17	(490.00)	5-Mar-18	5-Mar-18	
4.5 South D	ade 54 inch PCCP FM Rehabilitation						
4.5.1	Engineering Design - South Dade 54" PCCP FM Rehab	5-Aug-14	5-Aug-14	-	20-Feb-15	15-Oct-15	- Preliminary engineering design activities were delayed due to the process of procuring a de
4.5.2	Permitting - South Dade 54" PCCP FM Rehab	4-Jan-16	4-Jan-16	_	2-Jan-17	2-Jan-17	 consultant. Therefore, dates for downstream activities were affected. Overlapping/expediti
4.5.3	Procurement - South Dade 54" PCCP FM Rehab	7-Apr-15	18-Apr-16	-	5-Apr-16	14-Oct-16	(192.00) of interim activities planned to complete project in accordance with the final CD milestone
4.5.4	Construction - South Dade 54" PCCP FM Rehab	6-Apr-16	15-Oct-16	(192.00)	27-Nov-17	27-Nov-17	- date.
	ment of Tamiami Canal Aerial Crossing FM's at NW 37 Ave	•					
4.6.1	Engineering Design - Replace Tamiami Canal/NW 37 Ave Crossing	1-Oct-13	1-0ct-13	_	2-Jan-14	2-Jan-14	_
4.6.2	Permitting - Replace Tamiami Canal/NW 37 Ave Crossing	3-Jan-14	3-Jan-14	_	2-Jan-15	2-Jan-15	
4.6.3	Procurement - Replace Tamiami Canal/NW 37 Ave Crossing	3-Jan-15	3-Jan-15	_	2-Jan-16	2-Jan-16	_
4.6.4	Construction - Replace Tamiami Canal/NW 37 Ave Crossing	3-Jan-16	3-Jan-16	_	29-Oct-16	29-Oct-16	_
	ment of 18 inch DIP FM in Miami Lakes						
4.7.1	Engineering Design - Replace 18" DIP FM in Miami Lakes	1-Nov-13	1-Nov-13	_	8-May-14	8-May-14	-
4.7.2	Permitting - Replace 18" DIP FM in Miami Lakes	9-Jun-14	9-Jun-14	_	5-Mar-15	5-Mar-15	
4.7.3	Procurement - Replace 18" DIP FM in Miami Lakes	6-Mar-15	6-Mar-15	-	4-Mar-16	4-Mar-16	-
4.7.4	Construction - Replace 18" DIP FM in Miami Lakes	5-Mar-16	5-Mar-16	_	9-Apr-17	9-Apr-17	-

EPA Interim		Current	Requested	Start	Current	Requested	Finish	
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish	Variance	Notes
4.8 Rehabilita	ation of 54 inch PCCP FM in the City							
4.8.1	Engineering Design (DCP) - Rehab 54" PCCP FM in the City	6-Oct-14	16-Feb-15	-	3-Apr-15	11-Nov-15	-	Preliminary engineering design activities were delayed due to the process of procuring a design
4.8.2	Permitting - Rehab 54" PCCP FM in the City	4-Apr-15	12-Nov-15	-	29-Dec-15	29-Dec-15	-	consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
4.8.3	Procurement - Rehab 54" PCCP FM in the City	6-Mar-15	22-Dec-15	-	4-Mar-16	19-Apr-16	(46.00)	of interim activities planned to complete project in accordance with the final CD milestone
4.8.4	Construction - Rehab 54" PCCP FM in the City	5-Mar-16	20-Apr-16	(46.00)	9-Apr-17	9-Apr-17	-	date.
4.9 Replace A	pproximately 30 miles of AC FM Transmission System							
4.9.1	Engineering Design - Replace ~30 miles of AC FM Trans System	1-Nov-13	1-Nov-13	-	9-Oct-14	16-Jan-18	-	This is a summary activity and consists of several different projects spaced out with differing
4.9.2	Permitting - Replace ~30 miles of AC FM Trans System	10-Oct-14	10-Oct-14	-	9-Oct-15	12-Nov-18	(1,130.00)	engineering design phases. As a result, the end dates for downstream activities of the later
4.9.3	Procurement - Replace ~30 miles of AC FM Trans System	10-Oct-15	10-Oct-15	-	8-Oct-16	11-Apr-19	(915.00)	projects require modification. Overlapping/expediting of interim activities planned to complete
4.9.4	Construction - Replace ~30 miles of AC FM Trans System	9-Oct-16	9-Oct-16	-	8-Oct-19	8-Oct-19	-	project in accordance with the final CD milestone date.
4.10 Opa-Loc	ka Airport 48" PCCP Force Main Replacement							
4.10.1	Engineering Design - Replace 48" PCCP FM @ Opa-Locka Airport	6-Oct-14	17-Dec-14	-	23-Apr-15	27-Dec-15	-	Preliminary engineering design activities were delayed due to the process of procuring a design
4.10.2	Permitting - Replace 48" PCCP FM @ Opa-Locka Airport	29-Jul-14	24-May-16	-	28-Jul-15	23-Jul-16	(361.00)	consultant. This is a design-build project, delays in procurement resulted in a delay in
4.10.3	Procurement - Replace 48" PCCP FM @ Opa-Locka Airport	29-Jul-15	24-Jul-16	(361.00)	27-Jul-16	22-Oct-16	(87.00)	permitting and downstream activities. Overlapping/expediting of interim activities planned to
4.10.4	Construction - Replace 48" PCCP FM @ Opa-Locka Airport	28-Jul-16	23-Oct-16	(87.00)	28-Jan-18	28-Jan-18	-	complete project in accordance with the final CD milestone date.
5. Sewer Pum	o Station System							
5.1 Upgrade	of PS#0418							
5.1.1	Engineering Design - Upgrade PS#0418	1-Nov-13	1-Nov-13	-	6-Jun-14	6-Jun-14	-	
5.1.2	Permitting - Upgrade PS#0418	14-Jul-14	14-Jul-14	-	17-Jun-15	1-Sep-15	-	
5.1.3	Procurement - Upgrade PS#0418	7-Jun-15	2-Sep-15	-	5-Jun-16	5-Jun-16	-	
5.1.4	Construction - Upgrade PS#0418	6-Jun-16	6-Jun-16	-	24-Nov-18	24-Nov-18	-	
5.2 Upgrade	of PS#0691							
5.2.1	Engineering Design - Upgrade PS#0691	7-Oct-14	26-Nov-14	-	19-Aug-15	9-Sep-16	(387.00)	Preliminary engineering design activities were delayed due to the process of procuring a design
5.2.2	Permitting - Upgrade PS#0691	10-Aug-14	10-Sep-16	-	9-Aug-15	8-Mar-17	(577.00)	consultant. This is a design-build project, delays in procurement resulted in a delay in
5.2.3	Procurement - Upgrade PS#0691	10-Aug-15	9-Mar-17	(577.00)	8-Aug-16	3-Dec-17	(482.00)	permitting and downstream activities. Overlapping/expediting of interim activities planned to
5.2.4	Construction - Upgrade PS#0691	9-Aug-16	4-Dec-17	(482.00)	27-Jan-19	27-Jan-19	-	complete project in accordance with the final CD milestone date.
5.3 Upgrade	of PS#0692							
5.3.1	Engineering Design - Upgrade PS#0692	7-Oct-14	26-Nov-14	-	15-May-15	5-Jan-16	-	Preliminary engineering design activities were delayed due to the process of procuring a design
5.3.2	Permitting - Upgrade PS#0692	10-Aug-14	22-Jun-16	-	9-Aug-15	8-Nov-16	(457.00)	consultant. This is a design-build project, delays in procurement resulted in a delay in
5.3.3	Procurement - Upgrade PS#0692	10-Aug-15	9-Nov-16	(457.00)	8-Aug-16	5-Aug-17	(362.00)	permitting and downstream activities. Overlapping/expediting of interim activities planned to
5.3.4	Construction - Upgrade PS#0692	9-Aug-16	6-Aug-17	(362.00)	27-Jan-19	27-Jan-19	-	complete project in accordance with the final CD milestone date.
5.4 Replacem	ent of Switchgear PS#0414							
5.4.1	Engineering Design - PS#0414	7-Oct-14	24-Jan-15	-	13-May-15	5-Mar-16	_	Preliminary engineering design activities were delayed due to the process of procuring a design
5.4.2	Permitting - PS#0414	14-May-15	20-Apr-16	-	12-May-16	6-Sep-16	(117.00)	consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
5.4.3	Procurement - PS#0414	8-Jun-15	7-Sep-16	-	6-Jun-16	5-Mar-17	(272.00)	of interim activities planned to complete project in accordance with the final CD milestone
5.4.4	Construction - PS#0414	7-Jun-16	6-Mar-17	(272.00)	9-May-18	9-May-18	-	date.

EPA Interim		Current	Requested	Start	Current	Requested	Finish
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish	Variance
5.5 Replacen	nent of Switchgear and Rehabilitation of Wetwell PS#0415						
5.5.1	Engineering Design - PS#0415	7-Oct-14	24-Jan-15	-	15-Jul-15	24-Apr-16	(284.00) Preliminary engineering design activities were delayed due to the process of procuring a design
5.5.2	Permitting - PS#0415	10-Aug-14	25-Apr-16	-	9-Aug-15	21-Oct-16	(439.00) consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
5.5.3	Procurement - PS#0415	10-Aug-15	22-Oct-16	(439.00)	8-Aug-16	19-Apr-17	(254.00) of interim activities planned to complete project in accordance with the final CD milestone
5.5.4	Construction - PS#0415	9-Aug-16	20-Apr-17	(254.00)	27-Jan-19	27-Jan-19	- date.
5.6 Replacen	nent of Switchgear PS#0416						
5.6.1	Engineering Design - PS#0416	7-0ct-14	24-Jan-15	-	13-May-15	-	- Preliminary engineering design activities were delayed due to the process of procuring a design
5.6.2	Permitting - PS#0416	14-May-15	31-Mar-16	-	12-May-16	28-Jul-16	(77.00) consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
5.6.3	Procurement - PS#0416	8-Jun-15	29-Jul-16	-	6-Jun-16	24-Jan-17	(232.00) of interim activities planned to complete project in accordance with the final CD milestone
5.6.4	Construction - PS#0416	7-Jun-16	25-Jan-17	(232.00)	9-May-18	9-May-18	- date.
5.7 Replacen	nent of Switchgear and Rehabilitation of Wetwell PS#0417				-		
5.7.1	Engineering Design - PS#0417	7-Oct-14	24-Jan-15	-	15-Jul-15	16-Apr-16	(276.00) Preliminary engineering design activities were delayed due to the process of procuring a design
5.7.2	Permitting - PS#0417	10-Aug-14	21-Jun-16	-	9-Aug-15	18-Oct-16	(436.00) consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
5.7.3	Procurement - PS#0417	10-Aug-15	19-Oct-16	(436.00)	8-Aug-16	16-Apr-17	(251.00) of interim activities planned to complete project in accordance with the final CD milestone
5.7.4	Construction - PS#0417	9-Aug-16	17-Apr-17	(251.00)	27-Jan-19	27-Jan-19	- date.
5.8 Replacen	nent of Electrical and Mechanical Equipment in PS#0107						
5.8.1	Engineering Design - PS#0107	7-Oct-14	15-Apr-16	-	15-Jul-15	9-Sep-16	(422.00) Preliminary engineering design activities were delayed due to the process of procuring a design
5.8.2	Permitting - PS#0107	10-Aug-14	10-Sep-16	-	9-Aug-15	8-Mar-17	(577.00) consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
5.8.3	Procurement - PS#0107	10-Aug-15	9-Mar-17	(577.00)	8-Aug-16	3-Dec-17	(482.00) of interim activities planned to complete project in accordance with the final CD milestone
5.8.4	Construction - PS#0107	9-Aug-16	4-Dec-17	(482.00)	27-Jan-19	27-Jan-19	- date.
5.9 Replacen	nent of Pumping and Electrical Equipment at PS#0301						
5.9.1	Engineering Design - PS#0301	7-Oct-14	20-Nov-14	-	13-May-15	8-Jan-16	- Preliminary engineering design activities were delayed due to the process of procuring a design
5.9.2	Permitting - PS#0301	14-May-15	9-Jan-16	-	12-May-16	12-May-16	- consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
5.9.3	Procurement - PS#0301	8-Jun-15	8-May-16	-	6-Jun-16	3-Nov-16	(150.00) of interim activities planned to complete project in accordance with the final CD milestone
5.9.4	Construction - PS#0301	7-Jun-16	4-Nov-16	(150.00)	9-May-18	9-May-18	- date.
5.10 Upgrade	of PS#0488						
5.10.1	Engineering Design - Upgrade PS#0488	7-Oct-14	16-Feb-15	-	13-May-15	21-Dec-15	- Preliminary engineering design activities were delayed due to the process of procuring a design
5.10.2	Permitting - Upgrade PS#0488	14-May-15	22-Dec-15	-	12-May-16	18-Jun-16	(37.00) consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
5.10.3	Procurement - Upgrade PS#0488	8-Jun-15	19-Jun-16	-	6-Jun-16	15-Mar-17	(282.00) of interim activities planned to complete project in accordance with the final CD milestone
5.10.4	Construction - Upgrade PS#0488	7-Jun-16	16-Mar-17	(282.00)	9-May-18	9-May-18	- date.
5.11 Installat	ion of 60 inch FM from Kendall Dr to PS#0536						
5.11.1	Engineering Design (DCP) - Install 60" FM from Kendal Dr. to PS#0536	7-Oct-14	17-Dec-14	-	13-May-15	23-Mar-16	- Preliminary engineering design activities were delayed due to the process of procuring a design
5.11.2	Permitting - Install 60" FM from Kendal Dr. to PS#0536	14-May-15	24-Mar-16	-	12-May-16	21-Jul-16	(70.00) consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
5.11.3	Procurement - Install 60" FM from Kendal Dr. to PS#0536	8-Jun-15	22-Jul-16	-	6-Jun-16	17-Jan-17	(225.00) of interim activities planned to complete project in accordance with the final CD milestone
5.11.4	Construction - Install 60" FM from Kendal Dr. to PS#0536	7-Jun-16	18-Jan-17	(225.00)	9-May-18	9-May-18	- date.
5.12 Replace	ment of Switchgear at PS#0187						
5.12.1	Engineering Design - Replace S/G at PS#0187	7-Oct-14	1-Feb-15	-	13-May-15	25-Nov-15	- Preliminary engineering design activities were delayed due to the process of procuring a design
5.12.2	Permitting - Replace S/G at PS#0187	14-May-15	26-Nov-15	-	12-May-16	23-May-16	(11.00) consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
5.12.3	Procurement - Replace S/G at PS#0187	8-Jun-15	24-May-16	-	6-Jun-16	19-Nov-16	(166.00) of interim activities planned to complete project in accordance with the final CD milestone
5.12.4	Construction - Replace S/G at PS#0187	7-Jun-16	20-Nov-16	(166.00)	9-May-18	9-May-18	- date.

EPA Interim		Current	Requested	Start	Current	Requested	Finish	
Milestone ID	Activity Name	Start	Start	Variance	Finish	Finish	Variance	Notes
5.13 Refurbi	sh Emergency Generators and Controls at Regional Pump Stations							
5.13.1	Engineering Design (N/A) - Refurbish Emer Gen Controls at Pumpstations	2-Sep-14	12-Sep-14	-	10-Dec-14	26-Mar-15	-	Emergency generator refurbishments are being performed by turnkey vendors. Engineering
5.13.2	Permitting (N/A) - Refurbish Emer Gen Controls at Pumpstations	11-Dec-14	11-Dec-14	-	9-Apr-15	9-Apr-15	-	activites started later than originally scheduled, therefore end date for procurement needs
5.13.3	Procurement - Refurbish Emer Gen Controls at Pumpstations	3-Jan-15	3-Jan-15	-	2-Jan-16	22-Jun-16	(172.00)	modification. Completion of construction is currently anticipated to finish ahead of the CD
5.13.4	Construction - Refurbish Emer Gen Controls at Pumpstations	3-Jan-16	3-Jan-16	-	20-Jul-16	20-Jul-16	-	compliance date.
5.14 Upgrad	e of PS#0086, 0492							
5.14.1	Procurement - Upgrade PS#0086, 0492	8-Oct-12	8-Oct-12	-	5-Apr-13	5-Apr-13	-	
5.14.2	Construction - Upgrade PS#0086, 0492	6-Apr-13	6-Apr-13	-	31-Dec-13	31-Dec-13	-	
5.15 Upgrad	e of PS#0065, 0201, 0334, 0374, 0607							
5.15.1	Engineering Design - Upgrade PS#0065, 0201, 0334, 0374, 0607	1-Jan-14	1-Jan-14	-	10-Jul-14	10-Jul-14	-	
5.15.2	Permitting - Upgrade PS#0065, 0201, 0334, 0374, 0607	10-Jul-14	10-Jul-14	-	8-Oct-14	8-Oct-14	-	
5.15.3	Procurement - Upgrade PS#0065, 0201, 0334, 0374, 0607	8-Oct-14	8-Oct-14	-	6-Apr-15	6-Apr-15	-	
5.15.4	Construction - Upgrade PS#0065, 0201, 0334, 0374, 0607	6-Apr-15	6-Apr-15	-	31-Dec-15	31-Dec-15	-	
5.16 Upgrad	e of PS#0198, 0437, 0466, 0680							
5.16.1	Engineering Design - Upgrade PS#0198, 0437, 0466, 0680	2-Jan-15	2-Jan-15	-	10-Jul-15	6-Sep-15	(58.00)	Preliminary engineering design activities were delayed due to the process of procuring a design
5.16.2	Permitting - Upgrade PS#0198, 0437, 0466, 0680	11-Jul-15	7-Sep-15	(58.00)	8-Oct-15	5-Dec-15	(58.00)	consultant. Therefore, dates for downstream activities were affected. Overlapping/expediting
5.16.3	Procurement - Upgrade PS#0198, 0437, 0466, 0680	9-Oct-15	6-Dec-15	(58.00)	5-Apr-16	2-Jun-16	(58.00)	of interim activities planned to complete project in accordance with the final CD milestone
5.16.4	Construction - Upgrade PS#0198, 0437, 0466, 0680	6-Apr-16	3-Jun-16	(58.00)	31-Dec-16	31-Dec-16	-	date.
5.17 Upgrad	e of PS#0037, 0351, 0370, 0403							
5.17.1	Engineering Design - Upgrade PS#0037, 0351, 0370, 0403	2-Jan-16	2-Jan-16	-	9-Jul-16	9-Jul-16	-	
5.17.2	Permitting - Upgrade PS#0037, 0351, 0370, 0403	10-Jul-16	10-Jul-16	-	7-Oct-16	7-Oct-16	-	
5.17.3	Procurement - Upgrade PS#0037, 0351, 0370, 0403	8-Oct-16	8-Oct-16	-	5-Apr-17	5-Apr-17	-	
5.17.4	Construction - Upgrade PS#0037, 0351, 0370, 0403	6-Apr-17	6-Apr-17	-	31-Dec-17	31-Dec-17	-	
5.18 Upgrad	e of PS#0441, 0491, 0710, 0827, 0852, 1236							
5.18.1	Engineering Design - Upgarde PS#0441, 0491, 0710, 0827, 0852, 1236	1-Jan-17	1-Jan-17	-	9-Jul-17	9-Jul-17	-	
5.18.2	Permitting - Upgarde PS#0441, 0491, 0710, 0827, 0852, 1236	10-Jul-17	10-Jul-17	-	7-Oct-17	7-Oct-17	-	
5.18.3	Procurement - Upgarde PS#0441, 0491, 0710, 0827, 0852, 1236	8-Oct-17	8-Oct-17	-	5-Apr-18	5-Apr-18	-	
5.18.4	Construction - Upgarde PS#0441, 0491, 0710, 0827, 0852, 1236	6-Apr-18	6-Apr-18	-	31-Dec-18	31-Dec-18	-	
5.19 SCADA	RTU Upgrades							
5.19.1	Construction - PS SCADA RTU Upgrades	1-Oct-13	1-0ct-13	-	18-Mar-16	18-Mar-16	-	